

MILLENNIUM CHALLENGE CORPORATION

ANNUAL PROGRAM STATEMENT

APS No: MCC-11-0058-RFA-15

PARTNERSHIPS IN MCA COUNTRIES

FEBRUARY 18, 2011

Table of Contents

I. INTRODUCTION	4
II. BACKGROUND	5
A. Program Authorization	5
B. Program Objective	5
1. Compacts in Development	6
a) Republic of Zambia	6
b) Republic of Indonesia	8
c) Republic of Cape Verde	10
2. Compacts in Implementation	12
a) Kingdom of Lesotho	12
b) United Republic of Tanzania	14
c) Republic of Ghana	15
3. Selected Priority Sectors	15
a) Land Tenure and Property Administration	15
b) Transportation Corridor Development	16
III. PURPOSE OF APS AND QUALIFYING CRITERIA FOR PROSPECTIVE PARTNERSHIPS	16
A. Partner Eligibility Criteria	17
B. Project Eligibility Criteria	17
C. Leverage	19
IV. APPLICATION INSTRUCTIONS, REVIEW PROCESS, AND EVALUATION CRITERIA	19
A. Overview of the Application Process	19
B. Concept Paper Instructions	20
C. Evaluation Criteria for Concept Paper	21
D. Illustrative Full Application Instructions	21
E. Format for Concept Papers and Applications	23
V. AWARDING OF PARTNERSHIP AGREEMENTS	23
A. Due Diligence	23
B. Partner Responsibilities	23
1. Examples of MCC Responsibilities	23
2. Examples of Partner Responsibilities	23
C. Budget Discussions	24
D. Award	24
E. Reporting	24
VI. ANNEXES	25
A. Applicable Regulations and References	25
B. MCC Standard Provisions	25
C. Lesotho: Schedule of Health Facility Construction	28
D. Lesotho: Health Centers for Internet Connectivity	32

List of Acronyms

APS	Annual Program Statement
MCA	Millennium Challenge Account
MCC	Millennium Challenge Corporation
MOU	Memorandum of Understanding

MILLENNIUM CHALLENGE CORPORATION

ANNUAL PROGRAM STATEMENT (APS)

APS No: MCC-11-0058-RFA-15

PARTNERSHIPS IN MCA COUNTRIES

I. Introduction

The Millennium Challenge Corporation is a Federal Corporation created under Title VI of the Foreign Operations, Export Financing, and Related Programs Appropriations Act, 2004. Its mission is to reduce poverty through grant-based investments in sustainable economic growth. MCC grants are generally awarded through government to government agreements called compacts. As of December 2010, MCC has signed compacts ranging from USD 66 million to USD 698 million with 22 host countries in Africa, Europe, Asia Pacific and Latin America, for a total of USD 7.9 billion. MCC places great emphasis on country ownership in compact design and implementation.

MCC is issuing this APS in order to develop partnerships¹ in selected countries with MCC compacts in development and compacts in implementation. Partners may include private enterprises, non-governmental organizations, social responsibility funds, foundations, other donors, and development-oriented investment funds. The partnerships will support compact project design and/or implementation with the goal of spurring economic activity, trade and investment in host countries and expanding the impact and/or sustainability of the MCC-funded projects. As part of these partnerships MCC is also interested in pursuing innovative financing structures, application of new technologies and promising new approaches to development that are ready to be piloted or brought to scale.

In considering partnerships, MCC is seeking to identify and engage significant new resources, expertise, technologies, and/or partners in MCC's mission to reduce poverty through economic growth in selected eligible countries. Successful partnerships are expected to bring a significant level of resource leveraging and to concentrate on priority development activities which fall within MCC's mission and meet its core principles of results, good policies, and accountability. MCC funds activities in the public sector where the government role is clear and preeminent, but hopes to draw more broadly on partners to leverage MCC resources and to stimulate new investment and new development practices. MCC recognizes that such partnerships, although often complex and challenging to structure, offer the possibility of mobilizing additional resources for development, promoting greater effectiveness and sustainability in programming, and thus offering an opportunity to substantially increase the impact of MCC-funded projects.

By publicly posting this APS, MCC is soliciting interest in partnership opportunities. All eligible entities are encouraged to respond to this solicitation. In addition to the opportunities described in this APS, at its discretion, MCC may also issue addenda or updates to this APS as and when new partnership opportunities arise.

¹ As used in this APS, the term "partnership" is not intended to mean or be construed as a partnership as defined by law.

II. Background

The Millennium Challenge Corporation is an innovative and independent U.S. foreign aid agency that is helping lead the fight against global poverty. [Created by the U.S. Congress](#) in January 2004 with strong bipartisan support, MCC is changing the conversation on how best to deliver smart U.S. foreign assistance by focusing on good policies, country ownership, and results. MCC works with some of the world's poorest countries, but only those committed to good governance, economic freedom, and investments in their citizens.

MCC provides these well-performing countries with large-scale grants, in the form of compacts, to fund country-led solutions for reducing poverty through sustainable economic growth. MCC compacts are implemented over five years and complement other U.S. and international development programs.

MCC is managed by a Chief Executive Officer, who is part of the nine-member [Board of Directors](#). The Secretary of State, the Secretary of the Treasury, the U.S. Trade Representative, and the USAID Administrator serve on the board along with four private sector representatives.

Countries that receive MCC assistance are often referred to as “MCA countries,” and the entity designated by each country to oversee implementation of the MCC-funded program is often referred to as an “MCA.” After award, MCC maintains an oversight role, including a rigorous and transparent funds control and monitoring and evaluation program.

A. Program Authorization

Assistance under this APS is authorized in accordance with the Millennium Challenge Act of 2003, as amended.

B. Program Objective

This APS is focused on partnerships in selected MCA countries with compacts in development and compacts in implementation. MCC is seeking partners to support and leverage these country-led development programs to foster innovation, sustainability and impact through partnership with MCC, MCA, and/or an MCA country government.

Through this APS, MCC may choose to provide funding for project design, project implementation, or both. In some cases, funding for project implementation may not be determined until after the project design is completed. The final determination will depend on the nature of the concept paper and application, available funding and the appropriate funding mechanism. In general, a recipient of an award for project design will not be precluded from receiving funding for project implementation, unless a procurement is appropriate for the implementation phase.

Partnerships that seek MCC funding are likely to be funded as sub-grants under the relevant compact or pre-compact agreement between MCC and the MCA country. As these funds have already been granted to the MCA country, agreement of the MCA country to the structure and content of the partnership will be required. In addition, in such cases, the MCA country will be the counterparty to the sub-grant. In some circumstances, MCC may make a limited amount of

funding available directly from MCC to the partnership alongside an existing compact program in an MCA country.

It is important to note that MCC is committed to country ownership, and partnerships will be subject to agreement and, as appropriate, engagement of MCA country counterparts. MCC recognizes that partners will want to consider carefully their relationship to government agencies and projects, and governments will want to consider when and how partnerships should be incorporated in compacts. MCC will undertake to facilitate this relationship where appropriate to achieve effective and meaningful partnerships based on both common and distinct interests and objectives. Concept papers and applications may be shared within MCC and with MCA country counterparts.

1. Compacts in Development:

MCC currently has three compacts in development in the Republics of Zambia, Indonesia and Cape Verde. Outlined below for each country are the specific thematic areas in which MCC is interested in receiving concepts for partnerships to expand the impact of the proposed compact. It is important to note that the compact projects are still in the development phase and may evolve considerably as MCC and the MCA country counterparts assess and refine the project activities based on feasibility, sustainability, cost-effectiveness, environmental and social risks and benefits, and other pertinent criteria. Partners selected through this APS will need to work closely with MCC and the MCA country counterparts to develop the optimal partnership based on the final scope of the projects under each compact.

Respondents are strongly encouraged to submit concept papers as soon as possible in the FY11 fiscal year. MCC compacts in development are expected to be presented to the Board of Directors for approval in September. Compact projects are estimated to be finalized around June or July of this fiscal year.

In addition to these descriptions, potential partners are encouraged to read any publicly available constraints analyses, concept papers, and other relevant documents for MCC compacts in development. When available, these documents will be posted on MCA country pages. Links to MCA pages can be found on the country pages of MCC's website at <http://www.mcc.gov/pages/countries>.

a) Republic of Zambia

In December 2008 the Republic of Zambia was selected by MCC's Board of Directors as eligible for an MCC compact. MCC and the Government of the Republic of Zambia (GRZ) are currently developing a compact for the approval of MCC's Board of Directors.

The proposed compact program focuses on investments in tourism and water and sanitation. The following is an overview of the possible projects to be included in the compact program:

Greater Kafue National Park Economic Development Project (the "GKNP Project"): The GKNP Project aims to promote sustainable economic growth and poverty reduction through sustainable nature-based tourism by improving access to and within Kafue National Park ("KNP" or the "Park"); building the capacity for improved park and wildlife management; and increasing the benefits from tourism and diversified livelihood activities to communities adjacent to KNP.

Nature-based tourism in and around KNP has the potential to provide substantial revenues to both the Zambian economy as a whole, and to neighboring rural communities. However, a series of impediments limit this potential, including: (i) inadequate infrastructure; (ii) a suboptimal regulatory framework and investment climate; (iii) limited capacity to manage KNP; and (iv) inadequate policies and programs to promote community conservation and participation in tangible benefits from sustainable natural resource use at the household level.

MCC is interested in a comprehensive approach that incorporates investment and ancillary support in infrastructure, park and wildlife management, marketing, and community development programs aimed at increasing incomes and taking the pressure off of the natural resource base. MCC funding through the compact is likely to include infrastructure such as key access roads to KNP and internal roads, wildlife-viewing tracks, bridges, and “bush” airstrips within KNP. Together, these infrastructure improvements may reduce key barriers to increasing investment in tourism enterprises, attracting additional tourists, and improving the ability to manage and patrol the Park. Having a healthy and sustainably-managed natural resource base is also a fundamental requirement for attracting tourists, so the project is also likely to focus on increasing the capacity of the Zambia Wildlife Authority (ZAWA) to manage the expansive wildlife estate in and around KNP. Finally, the project will also support sustainable tourism and alternative livelihoods in communities living in the Game Management Areas (GMAs) adjacent to Kafue National Park with the goal of improving park conservation and reducing poverty.

Activities implemented under a partnership would likely be considered as pilots with the potential for their expansion during compact implementation. Successful partnerships in this project could, for example, advance one or more of the following objectives:

- Reducing pressure on natural resources and increasing income and food security at the household level in KNP GMAs through a market-driven approach to developing alternative livelihood activities in a sustainable manner; the approach should look to exploit economies of scale, market linkages, and value addition at the community level.
- Increasing linkages between KNP GMA communities and tourism enterprises to increase benefits from consumptive and non-consumptive tourism at the community and household level; particular focus should be given to investments in tourist facilities and services that lead to self-sustaining enterprises, provide for community participation in benefits, and create jobs for local communities and demand for local inputs.
- Improving ZAWA’s effectiveness in managing KNP and the surrounding GMAs while increasing revenues and lowering operating costs to support ZAWA’s objective of making KNP a self-sufficient business center.
- Improving tourism marketing by building a better brand for Zambia and specifically marketing the greater KNP area as a key link in Zambia’s tourism circuit.
- Improving skills development in the KNP GMA communities to support the objectives of the GKNP Project; particular focus should be given to building the capacity of GMA Community Resource Boards (CRBs), building skills in the tourism/hospitality and agricultural sectors, and facilitating equal access of girls/women to educational and productive opportunities.

Lusaka Water: The objective of the proposed project is to increase incomes through improved health and employability of project beneficiaries through the provision of clean and safe water supply and adequate sanitation and drainage in targeted areas.

Lusaka has over 35 peri-urban areas, of which 25 lack access to clean water supply and sanitation. The physical infrastructure for the central water supply is difficult to extend into low-income areas due to the high density of housing. As a consequence, many of the residents resort to using contaminated shallow wells. Furthermore, poorly maintained sewerage pipes and leaking water networks combined with unsafe disposal of fecal matter due to poor sanitation and drainage add to the water pollution and pose a serious public health hazard. Due to poor drainage, most parts of Lusaka are subjected to frequent flooding during the rainy season, which negatively affects the health and productivity of the residents. The floods also cause pit latrines to overflow, thereby causing an environmental and health hazard. Poor drainage also contributes to high cases of malaria through stagnant and dirty pools of water which become breeding ponds for mosquitoes.

In addition to substandard physical infrastructure, the peri-urban areas suffer from a lack of physical planning and sparse documentation of land and property rights. Land and property owners are eligible to receive 30-year occupancy licenses, but it is estimated that less than 30% of owners have actually received them. This lack of documentation of property rights complicates planning efforts, decreases revenue collection of local authorities, and creates a disincentive to investment by owners and occupants.

The proposed MCC project aims to support a number of interventions that may include: (i) construction of a water supply network and rehabilitation of the damaged existing network; (ii) extension of and provision of sewers close to selected peri-urban settlements; (iii) construction of toilets in some selected peri-urban areas for vulnerable people; (iv) burying of hand-dug shallow and contaminated wells in the project areas to prevent residents from drinking water contaminated with fecal matter; (v) drainage improvements; and (vi) conducting community based health and hygiene education activities.

MCC is not seeking partnerships related to the proposed physical infrastructure in the project at this time but would consider proposals in the area of land and property rights. Partnerships could propose low-cost, pragmatic mechanisms facilitating the issuance and recordation of occupancy licenses to provide owners with increased documentation and security of their occupancy rights, thereby increasing their willingness to invest in water, sewer and sanitation improvements to their properties. Partnerships that assist municipal authorities in their physical planning and revenue collection efforts would also be considered.

b) Republic of Indonesia

In December 2008 the Republic of Indonesia was selected by MCC's Board of Directors as eligible for an MCC compact. MCC and the Government of the Republic of Indonesia (GoI) are currently developing a compact for the approval of MCC's Board of Directors.

MCC and the GoI have together identified areas for potential compact investment that focus on three broad themes: green prosperity, increasing access to economic opportunities, and governance. Projects within each of the themes will be designed to address critical constraints to economic growth in Indonesia and to support GoI's own development priorities. Successful partnerships in each of these areas will be in line with the relevant theme and address the constraints to growth in an innovative manner. More specifically:

Green Prosperity: This theme is anchored in the concept of low carbon, environmentally sustainable and community-oriented development. This component is currently envisioned to support activities in natural resource management and renewable energy that are consistent with

the GoI's commitment to significantly reduce carbon emissions. Projects under this theme may also develop and enhance alternative livelihoods consistent with a low carbon, environmentally and socially sustainable growth strategy. The proposed program will leverage and complement climate change and development programs under the U.S.-Indonesia Comprehensive Partnership² as well as support the Norway-Indonesia³ initiative and those of other donors. Partnerships in this area may, for example, expand renewable energy sources or introduce new technologies or access to finance in support of alternative livelihoods.

Specifically, partnerships might be considered to:

- Develop and co-finance waste-to-energy projects with the objective of introducing new technologies, business models and indirect carbon financing (in response to the Clean Development Mechanism sunset date of 2012⁴)
- Develop and finance small scale renewable energy projects
- Create and operate an entrepreneurship fund for appropriate technologies (agriculture, renewable energy, other)
- Refine an iterative application of nested (national, regional, local) spatial planning and strategic environmental assessment tools (to be developed in coming months) to guide the implementation and oversight of green prosperity activities
- Convene Indonesian *yayasan* on carbon pooling for community natural resource management practices supported by green prosperity
- Develop relevant applied science and technology curricula, including through exchanges with universities, academic institutions, think tanks, and other related institutions
- Develop pilot or expansion projects which address and mutually reinforce both conservation and economic growth objectives
- Develop financial facilities or instruments which would contribute to funding SME activity in regions in or near areas which are part of significant environmental programs, including REDD+

Increasing Access to Economic Opportunities: This theme aims to support priority projects in health, nutrition, and education. Projects would build upon existing community-driven development models and could explore innovative partnerships with key Indonesian educational institutions. Specifically, this theme aims to target results in key areas of human capital development to ensure future potential for growth that includes all segments of society. A focus on results opens opportunities for utilizing proven and/or piloting new means of accomplishing objectives – including results-based financing models and private sector led human capital growth.

Specifically, partnerships might be considered to:

- Improve young child nutrition
- Develop latrines and/or sanitation options at the local level
- Provide technical oversight and/or accountability oversight for community development activities

² For more information, please see: <http://www.america.gov/st/texttrans-english/2010/November/20101109102136su0.2631146.html>

³ For more information, please see: <http://redd-indonesia.org/>

⁴ For more information, please see: <http://cdm.unfccc.int/>

Education partnerships might be considered to:

- Promote or support the development of the following at Indonesian vocational institutions:
 - Female entrepreneurship, education standards development, curriculum development, provision of equipment
 - Access to finance and mentorship on business planning
 - Job counseling, business start-up counseling, business incubation
- Develop centers of excellence in science and technology, foster education exchanges, and promote training of entrepreneurs for developing and marketing green technology/energy applications.
- Develop electronic tools to improve exchange of job vacancy, job seeker and graduate insertion rate data between employers/enterprises and Technical and Vocational Education and Training schools and the Ministry of National Education and Ministry of Management and Transmigration, or focus on increasing female participation in IT training and career opportunities
- Pilot programs designed to enhance connectivity between and among both central and remote locations to support delivery of education, health services, and business opportunities, and to create opportunities for linkages between Indonesia and other countries which enhance economic growth

Good Governance: This theme aims to build upon the successes of MCC's threshold program focused in areas of eProcurement. The Good Governance theme is expected to support key institutional reforms in support of better public procurement practices. This theme emerged from the challenges faced by local governments with budgeting and financial management, areas of increasing responsibility for them since decentralization. Partnerships in this area may, for example, help to support better public procurements using new approaches that reflect the latest legal and regulatory reforms.

In particular, partnerships might be considered to:

- Enhance the ability of the private sector and / or entrepreneurs to participate in public procurements at the local level
- Develop and support a degree program in procurement at local universities
- Develop and deliver procurement trainings to private sector entities
- Develop an e-training program for procurement professionals
- Build out an e-catalog system for commonly purchased items (e.g., pharmaceuticals, expendable supplies, etc.)

c) Republic of Cape Verde

In December 2009 Cape Verde was selected as the first country to be eligible for a second compact. Cape Verde recently concluded a successful \$110 million compact signed in July 2005, which focused on infrastructure, and private sector and agricultural development. MCC is currently working with the Government of Cape Verde (GoCV) to develop a potential second compact for the approval of MCC's Board of Directors.

Two projects proposed by the Government of Cape Verde, in consultation with a number of stakeholders, are currently being assessed by MCC. The two project proposals focus on water, sanitation and hygiene and property rights in land. Partnerships to support these focus areas and address the identified constraints to growth in an innovative manner would be considered. Please see <http://www.2compactomca.gov.cv/> for additional details. Current overviews include:

Water, Sanitation and Hygiene (WASH):

Subject to project design and due diligence, the project is envisioned to address two major factors contributing to extreme scarcity and poor levels of water supply and sanitation services. Project activities may include: (1) Improving the legislative and regulatory environment, strengthening the necessary institutional and human capacity, advancing engagement of the private sector, and increasing public awareness through social marketing; and (2) creating a facility to invest in improving the poor state of physical infrastructure that results in large losses and low levels of service provision.

The GoCV's concept builds off of the Cape Verde 2010 Sanitation Strategy and recent initial reforms within this sector. Four key areas are proposed for compact funding: expanding and rehabilitating infrastructure, improving the legal and regulatory environment, strengthening the institutions and human resources in the sector, and improving public health education and outreach. A key component is to improve the capacity of the regulatory bodies and utilities, and to create an improved space for private sector and non-governmental organization participation that will be sustainable beyond the term of the project.

As currently envisioned, the project will involve a facility to invest in high priority infrastructure consistent with the overall strategic vision for the sector. The facility will be designed to incentivize a transition to independent utilities with improved service provision. The facility will have the authority to invest in a range of water and sanitation infrastructure, and will draw from other donors' experience. Project development will focus on developing the facility's structure, determining the framework under which it will prioritize and evaluate investments, and assessing illustrative projects.

MCC invites proposals for partnerships from domestic or international organizations to implement innovative approaches to the following:

- Design and implementation models for financing facilities to identify and fund high-impact WASH projects
- Provision of technical assistance to improve service provision by utilities
- Project construction in the WASH sector, including access to water supply and sanitation connection to communities and households in poor localities
- Initiatives working with selected communities on social and gender issues related to WASH infrastructure, management, maintenance and financial responsibilities
- Programs to promote female and youth entrepreneurship, technical skills training and employment access in the WASH sector
- Information, education and communications activities to complement MCC infrastructure investments

Property Rights in Land:

Subject to further development and MCC due diligence, the property rights project would target reduction of transaction costs and constraints to investment and decision-making generated by unreliable land rights information, lack of legally secure land rights, and high time and cost to users of existing administrative procedures. One source of the problem is the overlap between municipal and legal registries. There is positive momentum for change in Cape Verde's land sector: an initial set of legal reforms has been initiated by the GoCV, a new cadastre-focused land unit has been created, and a small pilot project was completed to reduce the time and complexity of land rights registration for a specific tourism development project. The GoCV has also made important advances in e-Governance, which could be leveraged in this project.

Partnership proposals in this area could support:

- Approaches to design and/or implementation of institutional and procedural change
- Design and/or implementation of appropriate and sustainable systems and technologies for adjudication and long-term administration of land rights and property tax information
- Design and/or implementation of sustainable, low-cost approaches to generate cadastral and rights information for review and adjudication by relevant authorities
- Approaches to support access to secure land rights for low-income households
- Expansion of access to credit and financial inclusion related to key constraints in Cape Verde

2. Compacts in Implementation

MCC is interested in receiving concept papers for partnerships in three of its MCA countries with compacts in implementation, namely in the Kingdom of Lesotho, United Republic of Tanzania and Republic of Ghana.

a) Kingdom of Lesotho:

In July 2007 MCC signed a compact with the Government of the Kingdom of Lesotho (GoL). The compact Entered into Force on September 17, 2008 and is scheduled to be completed September 17, 2013. See www.mcc.gov/pages/countries/overview/lesotho and www.mca.org.ls for additional details. The five-year, \$363 million compact is expected to have an economy-wide impact, affecting the entire population. The compact seeks to increase water supplies for industrial and domestic use; alleviate the devastating effects of poor maternal health, HIV/AIDS, tuberculosis and other diseases by substantially strengthening the country's health care infrastructure and human resources for health capacity; and remove barriers to foreign and local private-sector investment.

MCC is interested in receiving proposals that support the sustainability of the compact's health sector project. Proposals should be consistent with the GoL National Development Plan Framework and Medium Term Expenditure Framework under the Ministry of Finance and Development Planning, Public Private Partnership Section. Specifically, MCC is interested in receiving proposals that focus on providing:

- Health facility maintenance in up to 154 health care facilities; and
- Internet connectivity in up to 136 primary health care facilities

1. **Health Facilities Maintenance:** MCC is investing \$120 million and GoL is providing \$55 million to renovate and/or build up to 154 new health facilities in Lesotho over 5 years. The

GoL is responsible for the maintenance of these facilities once construction is completed. Design build contracts for all health infrastructure activities have been awarded and construction has commenced. These activities include:

- a) New construction of a National Reference Laboratory and a National Blood Transfusion Service Center in Maseru;
- b) Renovation/expansion of 14 District Hospital Outpatient Departments (OPDs) across the country; and
- c) Renovation/expansion or new construction of up to 138 primary care GoL, Christian Health Alliance and Red Cross health facilities (HCs) across the country. The Reference Laboratory and Blood Transfusion Service Center are scheduled for completion by early-mid 2012. One health center, the Domiciliary Clinic, in Maseru has been completed. The remaining HCs and OPDs are scheduled to be rolled out in phased construction periods with completion by mid-2012 (see [Annex C](#) for details of approximate completion dates).

MCC invites proposals for partnership with MCC and the GoL which will:

- Provide immediate and short term management and operations of facilities maintenance of the approximate 154 health facilities supported by the compact;
- Support the GoL in developing and implementing a National Strategy and Implementation Plan for Health Facility Maintenance;
- Help develop the capacity of the appropriate government bodies involved in facility maintenance;
- Define a plan to hand over to the GoL the responsibility of management of facilities maintenance in a specified time frame. Any MCC funds requested would be provided in parallel to the existing compact provided that any MCC funded portion of the project must be completed prior to the end of the compact term. The GoL may also be able to provide funding which could be counted towards leverage, but proposals that include the GoL as a partner should also include private sector leverage. The principal point of contact in the GoL for the project is the Principal Secretary of Finance and Development Planning.

2. **Primary Care Health Centers Internet Connectivity:** The GoL has committed as a top development planning priority to support a program of national expansion of internet connectivity throughout the country to provide internet connectivity to community stakeholders in education, health, and security. The goal of any project supported by this APS would be to build on this national commitment of expanded internet connectivity in the health sector to enable primary care health facilities throughout the country to participate in and utilize resources available to medical services and health systems through the internet. The current MCC compact with GoL provides renovation and new construction of up to 138 clinics, including water and electricity, but does not provide for internet connectivity. The health systems strengthening component of the compact provides for the development and implementation of an electronic, national health informatics system that will connect district hospitals to the national reference hospital, enabling centralized and electronic sharing of medical records, laboratory results and public health reportable disease notification. The expansion of internet connectivity, plus systems support to the level of primary care facilities would enable the health care system to capture patient information at the point of entry, as well as enhance telemedicine and distance learning capacities and greatly increase the value of the MCC-funded projects.

MCC invites proposals for participation in a partnership with MCC and the GoL to provide, at a minimum, internet connectivity to 136 health centers across the country (see [Annex D](#)) and possibly to include:

- Provision and installation of computers as well as necessary hardware and software in all clinics
- Assistance in the development and implementation of training programs to support the use of the computers on computer basics, as well as participation in the national health informatics system, distance learning platforms for onsite training and continuing education and telemedicine programs
- Maintenance of hardware

The proposal may build on the existing “Pan-African e-Networks Project (<http://www.panafricanenetwork.com/>) of which the GoL is a partner. Additional partners may include, but need not be limited to, the US Centers for Disease Control and Prevention (CDC) Global AIDS Program and USAID through the President’s Emergency Plan for AIDS Relief (PEPFAR). MCC funds requested would be provided in parallel to the existing compact provided that any MCC funded portion of the project must be completed prior to the end of the compact term. The GoL may also be available to provide funding that could be counted towards leverage, but any proposals that include the GoL as partner should also include private sector leverage. The principal point of contact for this project at PEPFAR Lesotho is the CDC Country Director Lesotho. The principal point of contact in the GoL for the project is the Principal Secretary of Finance and Development Planning.

b) United Republic of Tanzania:

In February 2008 MCC signed a compact with the Government of the United Republic of Tanzania (GoT). See www.mcc.gov/pages/countries/overview/tanzania and www.mca-t.go.tz. The five-year, approximately \$698 million compact seeks to rehabilitate roads to promote the expansion of economic opportunities by reducing transport costs (Transport Project). The compact also funds water infrastructure improvements that will increase access to potable water and will mitigate the incidence of water-related disease, burdensome healthcare costs, and decreased workforce productivity. Finally, the compact is also funding a project to increase access to more reliable, better quality electricity to promote economic opportunities in eight regions of the country (Energy Project).

In support of the Transport Project and various road projects being funded by MCC in other MCA countries, MCC is interested in receiving proposals that support innovative approaches and methods for improving road safety and reducing road maintenance costs. MCC is particularly interested in receiving proposals for cost effective road lighting systems for rural villages, and innovative systems for vehicle speed management and vehicle weight monitoring. Proposals which bring innovative approaches and methods, such as community-based road maintenance programs and/or new and appropriate technology such as motion sensitive solar street lighting and maintenance programs would be favorably reviewed.

As part of the Energy Project, the GoT is developing a rural electrification program focused on the deployment of solar photovoltaic (PV) technology. In support of the project’s objective of improving rural access to sustainable energy and MCC’s investments in sustainable energy across compacts, MCC is interested in receiving proposals that would help alleviate energy poverty and associated environmental problems by focusing on the design and deployment of other renewable, clean, and efficient technologies or systems. This may include, but is not limited to,

efficient cook stoves, efficient briquette-making and charcoal-making technologies, water pumping, business development, and/or distribution systems, etc.

c) Republic of Ghana

In August 2006 MCC signed a compact with the Government of the Republic of Ghana. See <http://www.mcc.gov/pages/countries/program/ghana-compact> and <http://mida.gov.gh>. The five-year, \$547 million compact aims to reduce poverty by modernizing Ghana's agricultural sector as well as investing in transportation infrastructure and rural institutions. MCC investments are intended to increase the production and productivity of high-value cash and food staple crops in some of the poorest regions of Ghana and to enhance the competitiveness of Ghana's agricultural products in regional and international markets. In January 2011, the Republic of Ghana was selected by MCC's Board of Directors as eligible for a second MCC compact. MCC and the Government of the Republic of Ghana have just begun the process of conceptualizing a second compact program, undertaking a constraints analysis or growth diagnostic to identify the critical sectors for possible investment.

In support of the advancement and sustainability of both the current compact and a potential second compact, MCC is interested in receiving partnership concept papers in the fields of agriculture, agricultural technology and infrastructure, small and medium enterprise development, and access to finance. Partnerships in these areas will support existing institutional capacity building efforts and infrastructure investments with technical assistance, introduction of new technologies, and/or other innovative strategies for growth in these sectors.

For example, partnerships might be considered to deploy new strategies to improve agricultural productivity; introduce innovative new technologies for the agricultural or financial sectors; or scale up creative business models to increase access to finance for individuals and small businesses. Partners should have a track record of success in the technical area of their partnership proposal as well as in the region.

3. Selected Priority Sectors:

MCC is interested in receiving concept papers for partnerships in two priority sectors, which are included in a number of MCC compacts in development and implementation. These sectors are Land Tenure and Property Administration and Transportation Corridor Development. Concept papers for a priority sector should be focused on one of the MCA countries listed in the sector description.

a) Land Tenure and Property Administration

Secure and transferable rights to land and real property are an essential foundation for economic transactions, the efficient and sustainable use of land resources and encouraging social cohesion. Also, efficient property administration systems that include complete, up to date and reliable information on ownership of land and other real property as well as the location and value of land parcels and real property assets foster dynamic land markets and support government development planning and revenue generation. Secure land tenure and efficient property administration provide a base to support economic growth and the reduction of poverty. MCC is seeking land tenure and property administration proposals in all countries in which MCC is funding land projects in development or implementation, with a particular interest in proposals for Ghana, Benin, Zambia, and Cape Verde. Other countries where MCC is funding land projects include: Mali, Lesotho, Mongolia, Mozambique, Namibia, Burkina Faso, and Senegal.

The importance of land tenure and property administration is well documented and while there have been many interventions and experiences by countries supported by the donor community, insecurity of land tenure and weak property administration remain significant economic constraints to the people and governments in many developing countries. Based on recent experiences, there is currently a need to develop innovative approaches and to apply new technologies to address these constraints.

To this end, MCC seeks concept papers for partnerships focused on developing and implementing innovative approaches in the land tenure and property administration sector. Successful partnerships in this sector may focus on the following areas: (i) demand-driven and locally-led land tenure formalization and/or regularization processes; (ii) alternative methods for resolving land rights and boundary disputes, including individual disputes, intra and inter-community disputes and disputes between communities and external entities; (iii) land information management systems technology to support property administration and property tax management; and (iv) geographic positioning infrastructure to increase the accuracy and reduce the cost of individual mapping and surveys of land parcels, support national surveying and mapping efforts, and serve as the positioning base for planning and implementing large scale infrastructure projects.

b) Transportation Corridor Development

In many MCA countries, aging or inadequate transportation networks are a binding constraint to economic growth. To help address these constraints, as of September 2010 MCC had contracted \$1.2 billion in works projects for roads and completed or rehabilitated nearly 900 km of roads.

MCC investments in roads often cut across several sectors. Road rehabilitation and construction primarily aim to lower transport costs by reducing travel time and vehicle operating costs; improve access to basic public services such as health and education, particularly for the rural poor; and facilitate international and regional trade. Roads link producers to markets for their goods and to inputs for their production year round. In some cases, roads are a part of irrigation projects to provide access to, from, and within irrigated areas.

To expand the impact of MCC roads projects, MCC seeks concept papers for partnerships focused on increasing economic activity around MCC-funded road projects. This may include, for example, advisory services or access to capital for small businesses operating within the transportation corridor such as those which may be needed to expand the agricultural value chain in areas such as warehousing, cold storage, and/or transportation services, innovative community development initiatives to increase economic activity or expand access to health and education for neighborhoods surrounding MCC-funded roads, or new technologies and techniques to improve the productivity of agricultural activities within the corridor. MCC is currently interested in receiving proposals for corridor development around its roads projects in the following MCA countries: Burkina Faso, El Salvador, Ghana, Georgia, Mali, Mongolia and Tanzania.

III. PURPOSE OF APS AND QUALIFYING CRITERIA FOR PROSPECTIVE PARTNERSHIPS

Through this APS, MCC is seeking to identify and engage significant new resources, expertise, technologies, and/or partners to reduce poverty through economic growth in replicable, sustainable and/or scalable ways. Concepts must initially establish how the interests and objectives of MCC and the potential partner converge. Partnerships may include a range of

characteristics and collaborative arrangements, including coordination of activities, co-financing arrangements, shared implementation, risk sharing, and resource sharing. The most sustainable and successful partnerships are grounded at the intersection between the partner's core interests and a compact's development and economic growth objectives.

To be considered for an award under this APS, each respondent must meet the following qualifying criteria:

A. Partner Eligibility Criteria

All qualified respondents may apply and there is no maximum number of partners for an application. However, a single lead or coordinating partner must be identified for purposes of discussion with MCC concerning the concept and any resulting agreement.

As a general principle, MCC will not provide funding to government-owned commercial enterprises (GOEs). MCC is authorized to provide grant assistance using open, fair and competitive procedures in a transparent manner. This eligibility criteria ensures that a level playing field exists for commercial firms from all countries to compete for MCC-funded opportunities. The restriction on the eligibility of GOEs will not apply to government-owned educational institutions, research centers, or any statistical, mapping or other technical governmental entities or units of government, in each case, not formed primarily for a commercial or business purpose.

Potential for-profit respondents should note that MCC policy prohibits the payment of fee/profit to the prime recipient under assistance instruments. Forgone profit does not qualify as cost-sharing or leveraging.

MCC will only enter into partnerships with organizations that exhibit fiscal responsibility, commitment to the highest standards of professionalism, integrity in discharging their responsibilities, proven high quality results, adherence to schedules and budgets, and sound reputations for delivery of projects and services contributing to economic growth and development.

Potential partners should expect to provide references for past performance on their work and be prepared to respond to queries about potential issues that may arise as part of MCC's due diligence exercise as discussed in Section V. MCC reserves the right to obtain past performance data from partner references. MCC will, at its own discretion, take into account the complexities of the fields in which partners work, country conditions, constraints to performance beyond the control of the potential partners, and other factors relevant to achieving a reasonable and balanced assessment of the potential partner.

B. Project Eligibility Criteria

Required elements of potential partnerships. To be considered for funding under this APS, proposed partnerships must have the following characteristics.

1. Focus on MCA country: Partnerships in compact development or implementation must focus on one of the MCA countries listed in those sections of this APS. Priority sector projects must focus on one of the MCA countries listed in the descriptions of those sectors. Respondents may submit more than one concept paper.

2. Shared focus on generation of broad-based economic growth: MCC's mission is to reduce poverty through broad-based economic growth. Partnerships should also contribute to achieving that aim, even if they have other objectives as well. Concepts must be reasonably expected to achieve economic growth impact, as may be quantitatively measured.
3. Sustainability: Sustainability is a key component of MCC's work and is also a fundamental principle motivating the development of partnerships. Sustainability must be well integrated into the design of the concept to ensure that the results will continue beyond the formal end of the partnership.
4. Risk sharing: Risk sharing is intended to ensure joint responsibility for the partnership. A partnership arrangement will involve clear division of risks and will allocate risks to each party associated with an investment depending on their ability to manage them.
5. Strategy for leveraging skills and expertise of both organizations: Partnerships must be grounded in the relevant expertise of the proposed partners and implementation should also be divided on this basis. Relevant expertise for a partner may be experience working within a particular country or sector, or experience working with a new technology.
6. Leverage for MCC funds: MCC seeks to maximize the impact of its programming by leveraging its funding where possible. Partnerships are expected to demonstrate significant new resources – whether money, ideas, technologies, experience or expertise – to address international development problems (see [Leverage](#) criteria below for more details). This leverage can be achieved through contributions in-kind, which MCC would otherwise have to fund in their entirety, as well as through cash contributions.

Suggested elements for potential partnerships. In addition to the partnership requirements listed above, the most competitive partnerships will incorporate one or more of the following characteristics.

1. Innovation: MCC is particularly interested in partnerships that address development issues using innovative methodologies or technologies. In this context, “innovation” refers to development and application of new technologies, approaches, and methods for delivering development assistance, as well as new ways to make existing approaches more effective in reaching beneficiaries more quickly, more cost-effectively, or more sustainably.
2. Local capacity building: MCC is committed to local capacity building and knowledge transfer. Partners should have the expertise and be prepared to provide capacity building for its local partners and/or staff as part of the partnership. MCC also prefers partnerships that include organizations with a long term commitment to the country or region.
3. Introduction of new partners: MCC is actively seeking to increase the engagement of new partners in carrying out its development mandate, and prospective partners who can bring other partners to the table as part of a comprehensive project are especially valuable in promoting sustainable impact. Where possible, the proposed partnership should provide the opportunity for additional partners or be otherwise scale-able.

In addition to all the requirements and suggestions listed above, all partnerships must be feasible from a technical, economic, financial and social perspective. Activities must also comply with core MCC principles and policies, particularly, but not exclusively in areas such as environmental and social assessment and gender.

C. Leverage

To qualify for funding under this APS, a partnership must demonstrate that proposed partners are able and willing to collectively contribute significant resources to the proposed project. MCC prefers that 100% of the leveraged resources come from non-public sources. Leverage that includes public resources will be considered on a case by case basis.

Partnerships are generally more competitive when leveraged resources have a clearly defined cash component. However, various types of in-kind contributions may be considered leverage when they provide critical resources for implementing partnerships. Examples of in-kind contributions that MCC seeks under partnerships include:

- Equipment
- Use of training or other purpose-specific facilities necessary to a project's implementation
- Value of time donated by technical expert necessary for a project
- Value of salaries for staff dedicated to a project
- Licensing fees for proprietary or innovative technology, communications and capital assets.

The exact nature and value of the contributions may be determined through negotiation, as necessary. Further, it must be shown that these resources, in combination with the support sought from MCC, will provide the partnership with a distinct advantage in meeting the goals and objectives of the proposed project in a sustainable fashion.

IV. APPLICATION INSTRUCTIONS, REVIEW PROCESS, AND EVALUATION CRITERIA

A. Overview of the Application Process

In order to receive consideration for a partnership, potential partners are required to submit short concept papers (see below for instructions) to MCC. Concept papers will then undergo screening, during which MCC may or may not discuss the concept paper with its MCA country counterparts.

Within 60 days of receiving a concept paper, MCC will notify respondents on whether or not to proceed with a full application. The MCC Office of Contracts and Grants Management will provide the necessary additional instructions, technical requirements, evaluation criteria and timeline for a full request for application(s). MCC may or may not discuss the concept paper with the respondent prior to determining whether an application should be solicited.

Concept papers may be submitted and will be screened on a rolling basis, though it is particularly advantageous for respondents to submit concept papers related to MCC compacts in development as early as possible in the compact development process. This will allow adequate time for MCC and MCA country counterparts to consider the concepts.

Questions related to this APS should be submitted to Ms. Patrice Lopez, as the Point of Contact, at the contact information below.

Patrice Lopez, MCC Contracts and Grants Management
Email: lopezpa@mcc.gov
Phone: (202) 521-2635

Issuance of this APS does not constitute an award or commitment on the part of the U.S. Government, nor does it commit the U.S. Government to pay for costs incurred in the preparation and submission of concept papers and applications.

There is no minimum or maximum financial contribution that may be sought under this APS. For reference purposes **awards are expected to range from \$50,000 to \$2,000,000.** It is expected that partnerships may last from 12 to 60 months. **MCC will not provide funds under this APS for products or services that would be purchased through a contract.**

As further elaborated in Section V.D below, MCC reserves the right to make multiple awards or no awards at all through this APS. Awards will depend on the quality and viability of submissions, availability of funds, evolution of proposed compact components, and agreement of MCA country counterparts.

B. Concept Paper Instructions

All concept papers must contain the items below, including the attachments, where requested, and should not exceed 10 pages in total single-sided (standard margins, 12pt font).

The concept paper shall include:

Cover Page/Introduction:

1. The Solicitation Number from this APS;
2. Identification of any MCC staff consulted;
3. Name and address of organization(s);
4. Type of organization(s) (e.g., for-profit, non-profit, university, etc.);
5. Contact point (lead contact name; relevant telephone, and e-mail information);
6. Names of other organizations to whom you will submit or have submitted the concept paper and/or are funding the project; and
7. Signature of authorized representative of the respondent.

Technical Information:

1. Identification of country of focus, concise title and objectives of proposed project;
2. Discussion of method of approach, amount of effort to be employed, types of resources to be contributed by the respondent; this should include a distinction between the components that can be accomplished during the design and development stage of a compact and the components that relate or extend to the compact implementation stage;
3. Brief discussion of how the proposed partnership activities will contribute to enhancing the impact and viability of MCC's proposed compact intervention in light of MCC's mission of poverty reduction through economic growth; this should include how the project will be sustainable upon termination of MCC funding;
4. Brief discussion of why the respondent considers the proposed partnership to be particularly appropriate to meet the objectives of MCC's ongoing or proposed activities in a country;
5. Brief discussion of any elements of the partnership concept which the respondent considers to be unique, innovative, or unusual;

6. Discussion of the division of roles, level of effort, responsibilities and contributions between MCC and the prospective partner organization(s); this should also cover how risk within the partnership will be divided; and
7. Description of respondent's, as well as prospective or existing partners' past performance, experience and expertise relevant to the partnership and to the country of focus.

Supporting Information:

1. Proposed estimated cost and any other support being requested by the respondent (e.g., funds, facilities, equipment, materials, personnel resources, etc.), based on the preliminary description of the projects and intended to be the basis for discussion with MCC;
2. Brief cost breakdown (e.g., salaries, level of effort, travel, etc.);
3. Proposed amount of the respondent and any other partners' financial as well as in-kind leverage (clearly identify which resources are cash and which are in-kind and provide information on the nature of the in-kind contributions);
4. Proposed duration of partnership (e.g., design and development stage, implementation stage, both); and
5. Information showing the relationship between all potential partner organizations involved and their commitment to collaborate.

All concept papers must be in English and submitted electronically via email to the POC listed in Section A.

C. Evaluation Criteria for Concept Paper

MCC's review of concept papers will focus on the following criteria:

- Consistency of the project with the eligibility criteria described in Section III.B
- Relevance to compact themes and/or projects, and/or selected priority sectors
- Experience of the prospective partners in delivering similar services, products, projects, partnerships, and/or funding in similar circumstances and in the same or nearby countries
- Availability of MCC funding for the partnership, if requested by the respondent

D. Illustrative Full Application Instructions

As noted earlier, in the event that MCC requests a full proposal, the MCC Office of Contracts and Grants Management will provide the necessary additional instructions, technical requirements, evaluation criteria and timeline for a full request for application(s). The instructions provided below are illustrative, to help partners understand what they may be expected to provide.

The length of the application should not exceed the following page limits (single sided):

- Budget information (Standard Form SF-424 and supporting narrative; see <http://www07.grants.gov/techlib/SF424-V2.0.pdf>): No limit
- Cover page (in the same format as the concept paper)
- Executive summary: 2 pages
- Body of application: 25 pages
- All attachments: 15 pages

The body of the application should include the following information:

1. Table of contents listing all page numbers and attachments

2. Executive summary
3. Project description
4. Goal and objectives
5. Background/problem statement
6. Explanation of partners and their expected roles, including partner and other resources brought to bear (leverage)
7. Proposed interventions/technical approach. The proposed approach must comply with MCC impact, social, environmental and gender standards. Details on these standards may be found on MCC's website as follows:
 - Economic and Beneficiary Analysis: <http://www.mcc.gov/documents/guidance/guidance-economicandbeneficiaryanalysis.pdf>.
 - Gender Policy: <http://www.mcc.gov/documents/guidance/14-genderpolicy.pdf>
 - Environmental and Social Policy: <http://www.mcc.gov/documents/guidance/20-enviroandsocialassessment.pdf>
8. Expected impact
9. Duration of activity
10. Detailed sustainability plan clearly demonstrating how activities will continue in the long term without host country support when MCC funding ends
11. Role of MCC or MCA-country (e.g., facilities, equipment, material, or personnel resources)
12. Detailed budget and financial plan with major line items, identification of funding source for each partner, and a narrative description of how the resources will be used
13. Relevant organizational experiences of recipient and key partner organizations
14. Implementation schedule
15. Key personnel

In addition to the narrative described above, the application should include as attachments:

- A draft letter of intent from resource partners
- If requested by MCC, a Memorandum of Understanding, which describes roles, responsibilities and contributions of each partner, including MCC
- Curriculum vitae for key personnel, as defined by MCC

The annexes may also include relevant information about partners. This can include documentation of intent to participate by other partners. **Please note excessive documentation submitted under the annexes is neither necessary nor wanted.**

If invited to submit a full application, such applications must be in English and submitted electronically to www.grants.gov and to the POC via the e-mail address listed below:

Patrice Lopez, MCC Contracts and Grants Management
 Email: lopezpa@mcc.gov

Note: An invitation to submit an application does not constitute an award; MCC may choose not to fund applications even after completed applications have been requested and submitted. In addition, if an application is acceptable to MCC, and the applicant accepts MCC's terms and conditions, the MCC may fund the application as proposed without discussions or negotiations.

E. Format for Concept Papers and Applications

All concept papers and applications should be submitted in English; in electronic copy using WINDOWS based MS-Office 2003 or compatible products including WORD for text, and data tables in EXCEL. Digital photo files should be submitted in JPG format. GIS data should be submitted both in ESRI Shape files, and PDF printable files. Presentations should be prepared with PowerPoint. Raw data must be submitted in electronic formats in English and readable by standard database or statistical software, such as Access, STATA, or SPSS. All reports and micro-data will be shared with relevant stakeholders.

V. AWARDING OF PARTNERSHIP AGREEMENTS

A. Due Diligence

The U.S. Government only enters into partnerships with organizations and individuals who exhibit fiscal responsibility, character, and integrity. MCC will conduct due diligence on proposed partners. The extent of and approach to the due diligence will vary depending upon the situation and the potential partners. For example, a prospective partnership with a locally-owned private company in a developing country is likely to be quite different from one with a major multinational corporation. However, applicants should have conducted due diligence on potential partners included in their applications and are welcome to provide any information deemed useful. Potential partners may be requested to respond to any issues that arise as part of the due diligence research. Failure to resolve serious concerns will be cause for non-award.

B. Partner Responsibilities

MCC envisions the relationship with its partner as a collaborative one. In the interest of creating a successful and functional partnership, the following is a list of illustrative activities and responsibilities for MCC and for partner organizations. The exact nature of the responsibilities of each partner will be determined during discussions and/or negotiations leading to the formalization of the award.

1. Examples of MCC Responsibilities

- a) Provision of relevant personnel and expertise, as required for implementation of partnership
- b) Collaboration in establishing annual work objectives and approval of an annual work plan;
- c) Collaboration in assessing progress and identifying issues that arise which may impact the success of the project;
- d) Approval of key personnel and any subsequent changes in the positions during the life of the award;
- e) Collaboration on developing monitoring and evaluation standards;
- f) Participation on advisory boards, management committees, etc.;
- g) Collaboration on development of technical documents/publications;
- h) Linkages to MCA country counterparts; and
- i) Provision of agreed upon funding for partnership implementation.

2. Examples of Partner Responsibilities

- a) Provision of relevant personnel, expertise and/or technology, as detailed in the application;

- b) Participation on a management committee/advisory board overseeing the partnership;
- c) Collaboration in establishing annual work objectives and work plans of the implementing partner(s);
- d) Collaboration in assessing progress and identifying issues that arise which may impact the success of the project;
- e) Provision and application of technical skills, knowledge, products or services;
- f) Conducting ongoing assessment of progress and a final evaluation, and submitting annual reports according to the requirements outlined in the award;
- g) Programmatic and financial reporting, including reporting on leverage contributions;
- h) Coordination of communication; and
- i) Provision of agreed upon leverage for partnership implementation.

C. Budget Discussions

Following a full application review, applicants will be advised if budget discussions are to be initiated, additional information is required, or if a decision has been reached not to fund the application.

D. Award

It is intended that this APS will be used by MCC to provide full and open competition for any proposed partnerships involving grants or cooperative agreements that are responsive to the terms herein. MCC further reserves the right to not make any awards through this APS. Following favorable negotiations, as necessary, an award may be made to the institution proposing the partnership or to a third entity that was proposed to implement the jointly funded partnership. In addition, in some cases the award under this APS may be made by MCC's host country partner who will be the counterparty to the grant or cooperative agreement. *This APS does not provide for competition needs for goods and services that may be procured under contracts.*

With respect to US nonprofit organizations, hospitals, and educational institutions, 2 CFR 215, relevant OMB Circulars, and the Standard Provisions for US Nongovernmental Recipients will be applicable. Links to these documents may be found in the appendices to this document.

E. Reporting

Project implementation reporting will be determined based on the outcome of the collaborative finalization of the planned program and the delineation of roles and responsibilities. An annual performance monitoring plan using established baseline data and specific, measurable targets and indicators will also be agreed upon.

Financial reporting will be in accordance with the requirements of the agreement document.

VI. ANNEXES

A. Applicable Regulations and References

- 2 CFR 215
http://www.access.gpo.gov/nara/cfr/waisidx_10/2cfr215_10.html
- SF-424 Downloads
http://www.grants.gov/agencies/aapproved_standard_forms.jsp

B. MCC Standard Provisions

B.1. ALLOWABLE COSTS

1) The Grantee shall be reimbursed for costs incurred in carrying out the purposes of this grant which are reasonable, allocable, and allowable.

a. Reasonable shall mean those costs that do not exceed those which would be incurred by an ordinary prudent person in the conduct of normal business.

b. Allocable shall mean those costs which are necessary to the grant.

c. Allowable shall mean those costs which are reasonable and allocable, and which conform to any limitations set forth in this grant.

2) Prior to incurring a questionable or unique cost, the grantee is encouraged to obtain the grant officer's written determination as to whether the cost will be allowable.

B.2. AMENDMENT

The grant may be amended upon mutual consent of the parties by formal modifications to the basic grant document.

B.3. NONLIABILITY

MCC does not assume liability for any third party claims for damages arising out of this grant.

B.4. NOTICES

Any notice given by MCC or the grantee will be sufficient only if in writing and delivered in person, mailed, or transmitted electronically by e-mail or fax as follows:

- To the MCC Agreement Officer at the address specified in the grant.
- To grantee, at the grantee's address shown in the grant or such other address designated within the grant.

Notices will be effective when delivered in accordance with this provision, or on the effective date of the notice, whichever is later.

B.5. REFUNDS

1) If the grantee earns interest on Federal advances prior to expending the funds for program purposes, the grantee shall remit the interest annually to MCC.

2) Funds obligated by MCC but not disbursed to the grantee at the time the grant expires or is terminated shall revert to MCC, except for such funds encumbered by the grantee by a legally binding transaction applicable to this grant. Any funds advanced to but not expended by the grantee by a legally binding transaction applicable to this grant.

3) If, at any time during the life of the grant, or as a result of final audit, it is determined that MCC funds provided under this grant have been expended for purposes not in accordance with the terms of this grant, the grantee shall refund such amount to the MCC.

B.6. REVISION OF GRANT BUDGET

- 1) The approved grant budget is the financial expression of the grantee's program as approved during the grant award process.
- 2) The grantee shall immediately request approval from the grant officer when there is a reason to believe that within the next thirty (30) calendar days a revision of the approved grant budget will be necessary for any of the following reasons:
 - a. To change the scope or the objectives of the program and/or revise the funding allocated among program objectives by more than ten percent of the total budget amount unless the schedule states otherwise.
 - b. Additional funding is needed.
- 3) Except as required by other provisions of this grant specifically stated to be an exception from this provision, the Government shall not be obligated to reimburse the grantee for costs incurred in excess of the total amount obligated under the grant. The grantee shall not be obligated to continue performance under the grant (including actions under the "Termination Procedures" provision) or otherwise to incur costs in excess of the amount obligated under the grant, unless and until the Agreement Officer has notified the grantee in writing that such obligated amount has been increased and has specified the new grant total amount.

B.7. TERMINATION PROCEDURES

This agreement may be terminated, in whole or in part, by either party at any time upon 30 days written notice of termination. Upon receipt of and in accordance with a termination notice from the Agreement Officer, the grantee shall take immediate action to cease all expenditures financed by this grant and to cancel all unliquidated obligations if possible. Further, upon receipt of notice of termination, the grantee shall not enter into any further obligations under this grant. Except as provided below, no further reimbursement shall be made after the effective date of termination. The grantee shall within 30 days of the effective date of the termination repay the MCC all unexpended MCC funds which are not otherwise obligated by a legally binding transaction applicable to this grant. Should the funds paid by the MCC to the grantee prior to the effective date of termination be insufficient to cover the grantee's obligation in a legally binding transaction, the grantee may submit to the MCC with ninety (90) days after the effective date of termination a written claim for such amount. The Agreement Officer shall determine the amount(s) to be paid by the MCC to the grantee under such claim in accordance with the "Allowable Costs" provision of this grant.

B.8. PUBLICATIONS AND MEDIA RELEASES

(This provision is applicable when publications are financed under this grant.)

- 1) If it is the grantee's intention to identify MCC's contribution to any publication, video or other information/media product resulting from this grant, the product shall state that the views expressed by the author(s) do not necessarily reflect those of the MCC. Acknowledgements should identify the sponsoring MCC.
- 2) The grantee shall provide the relevant strategic objective or results package team with one copy of all published works developed under this grant and with lists of other written work produced under this grant unless otherwise stipulated by the grant agreement.
- 3) Except as otherwise provided in the terms and conditions of the grant, the author or the recipient is free to copyright any books, publications, or other copyrightable materials developed in the course of or under the grant, but MCC reserves a royalty-free

nonexclusive and irrevocable right to reproduce, publish, or otherwise use, and to authorize others to use the work for U.S. Government purposes.

B.9. AUDIT AND RECORDS (STANDARD)

The grantee shall maintain books, records, documents, and other evidence in accordance with the grantee's usual accounting procedures to sufficiently substantiate charges to the grant. The grantee confirms that this program will be subject to an independent audit in accordance with the grantee's usual auditing procedures, and agrees to furnish copies of these audit reports to MCC along with such other related information as may be reasonably requested by MCC with respect to questions arising from the audit report.

B.10. PROHIBITION OF ASSISTANCE TO DRUG TRAFFICKERS

MCC reserves the right to terminate assistance to, or take other appropriate measures with respect to, any participant approved by MCC who is found to have been convicted of a narcotics offense or to have been engaged in drug trafficking.

B.11. TERRORIST FINANCING CLAUSE

The grantee is reminded that U.S. Executive Orders and U.S. law prohibit transactions with, and the provision of resources and support to, individuals and organizations associated with terrorism. It is the responsibility of the grantee to ensure compliance with these Executive Orders and laws. **This provision must be included in all contracts or subagreements issued under this grant.**

C. Lesotho: Schedule of Health Facility Construction

MCAL HEALTH PROJECT INFRASTRUCTURE SCHEDULE					
Summary of the completion schedules					
	By June 2011	By December 2011	By June 2012	By December 2012	
OPDs	3	7	4	0	14
HCS	30	44	45	19	138

MCAL HEALTH PROJECT INFRASTRUCTURE SCHEDULE				
Completions By June 2011				
PHASE	OPDs	START DATE	COMPLETION DATE	
1	SEBOCHE	16/11/2010	13/05/2011	
1	MOTEBANG			
1	BEREA			
HEALTH CENTRES				
LOTS 2				
	Facility	Adjusted anticipated start date	Adjusted anticipated end date	
	Fobane	15/01/2011	17/05/2011	
	Mount tabor	15/01/2011	17/05/2011	
	Litsoeneng	15/01/2011	17/05/2011	
	Mofumahali oa rosari	15/01/2011	17/05/2011	
	Rankakala	15/01/2011	17/05/2011	
	St matthews	15/01/2011	17/05/2011	
LOTS 1,3,4				
	Site Name	Approx Working Days	Anticipated Start Date	Anticipated End Date
	Auray Clinic - Treatment HC's	110 days	16-Nov-10	5-May-11
	Ha Lephohi Clinic - General HC's	110 days	16-Nov-10	5-May-11
	Mount Martre Clinic - General HC's	110 days	16-Nov-10	5-May-11
	Thaba Tseka Clinic - Treatment HC's	110 days	16-Nov-10	5-May-11
	Mohlanapeng Clinic - General HC's	110 days	16-Nov-10	5-May-11
	Ha Makoto Clinic - General HC's	110 days	16-Nov-10	5-May-11
	Sehong Hong Clinic - General HC's	110 days	16-Nov-10	5-May-11
	St Theresa Clinic (Mashai) - General	110 days	16-Nov-10	5-May-11
	St Martin Clinic - Treatment HC's	110 days	29-Nov-10	18-May-11
	St James Clinic - General HC's	110 days	29-Nov-10	18-May-11
	Linakaneng Clinic - General HC's	110 days	29-Nov-10	18-May-11
	Moeketsane Clinic - General HC's	110 days	29-Nov-10	18-May-11
	Libibing Clinic - General HC's	110 days	29-Nov-10	18-May-11
	RLDF Clinic - Treatment HC's	110 days	29-Nov-10	18-May-11
	Kubetsoane Clinic - Treatment HC's	110 days	13-Dec-10	1-Jun-11
	Holy Family Clinic - Treatment HC's	110 days	13-Dec-10	1-Jun-11
	St Leo Clinic - General HC's	110 days	13-Dec-10	1-Jun-11
	Loretto Clinic - General HC's	110 days	13-Dec-10	1-Jun-11
	Ramabanta Clinic - Treatment HC's	110 days	13-Dec-10	1-Jun-11
	Pilot Clinic - Treatment HC's	110 days	13-Dec-10	1-Jun-11

Completions By December2011			
PHASE	OPDs	START DATE	COMPLETION DATE
2	MAMOHAU	04/04/2011	29/09/2011
2	MOKHOTLONG		
2	ST JOSEPHS (ROMA)		
3	TEBELLONG	27/06/2011	16/12/2011
3	MACHABENG		
3	SCOTT		
3	MAFETENG		
HEALTH CENTRES			
LOTS 2			
Facility	Adjusted anticipated start date	Adjusted anticipated end date	
St Margret	21/03/2011	05/08/2011	
Mount Olivert	21/03/2011	05/08/2011	
LE COOP	21/03/2011	05/08/2011	
Mootsinyane	21/03/2011	05/08/2011	
Sehlaba-thebe	21/03/2011	05/08/2011	
Lithipeng	21/03/2011	05/08/2011	
Thamae	18/06/2011	10/11/2011	
Thaba Tsoeu	18/06/2011	10/11/2011	
Tsa Kholo	18/06/2011	10/11/2011	
Morifi	18/06/2011	10/11/2011	
Matebeng	18/06/2011	10/11/2011	
Makoae	18/06/2011	10/11/2011	
LOTS 1,3,4			
Site Name	Apprx Wk Days	Anticipated Start	Anticipated End
Imaculate Conception Clinic - General HC's	110 days	6-May-11	6-Oct-11
Mahlatsai Clinic - General HC's	110 days	6-May-11	6-Oct-11
St David Clinic - Treatment HC's	110 days	6-May-11	6-Oct-11
Sebedia Clinic - General Control HC's	110 days	6-May-11	6-Oct-11
Mapheleng Clinic - General HC's	110 days	6-May-11	6-Oct-11
Emmanuel Clinic - General HC's	110 days	6-May-11	6-Oct-11
St Paul Clinic - Treatment HC's	110 days	6-May-11	6-Oct-11
Maryland Clinic - Treatment HC's	110 days	6-May-11	6-Oct-11
Linokeng Clinic - Treatment HC's	110 days	6-May-11	6-Oct-11
St Denis Clinic - Treatment HC's	110 days	6-May-11	6-Oct-11
Ha Palama Clinic - General HC's	110 days	6-May-11	6-Oct-11
Motete Clinic - Treatment HC's	110 days	6-May-11	6-Oct-11
Rampai Clinic - General HC's	110 days	6-May-11	6-Oct-11
Lejone Clinic - General HC's	110 days	6-May-11	6-Oct-11
Mpharane Clinic - General HC's	110 days	6-May-11	6-Oct-11
Masemouse Clinic - General HC's	110 days	6-May-11	6-Oct-11
Malealea Clinic - General HC's	110 days	6-May-11	6-Oct-11
Matelile Clinic - General HC's	110 days	6-May-11	6-Oct-11
St Andrew Clinic - General HC's	110 days	6-May-11	6-Oct-11
Ribaneng Clinic - General HC's	110 days	6-May-11	6-Oct-11
Mahobong RCC Clinic - General HC's	110 days	19-May-11	19-Oct-11
Mahobong GOL Clinic - General HC's	110 days	19-May-11	19-Oct-11
Thaba Phatsoa Clinic - General HC's	110 days	19-May-11	19-Oct-11
Linotsing Clinic - General HC's	110 days	19-May-11	19-Oct-11
Ha Seetsa Clinic - General HC's	110 days	19-May-11	19-Oct-11
Our Lady of Lourdes Clinic - Treatmentl HC's	110 days	19-May-11	19-Oct-11
Maputsoe SDA Clinic - General HC's	110 days	19-May-11	19-Oct-11
Maputsoe FC Clinic - General HC's	110 days	2-Jun-11	2-Nov-11
St Rose Clinic - General HC's	110 days	2-Jun-11	2-Nov-11
St Anne Clinic - General HC's	110 days	2-Jun-11	2-Nov-11
Kolojane Clinic - Treatment HC's	110 days	2-Jun-11	2-Nov-11
Peka Clinic - Treatment HC's	110 days	2-Jun-11	2-Nov-11
St There Clinic - General HC's	110 days	2-Jun-11	2-Nov-11

Completions By June 2012				
PHASE	OPDs	START DATE	COMPLETION DATE	
4	QUTHING	07/11/2011	27/04/2012	
4	NTSEKHE			
4	MALUTI			
4	ST JAMES (MANTSONYANE)			
HEALTH CENTRES				
LOTS 2				
	Facility	Adjusted anticipated start date	Adjusted anticipated end date	
	Maseru SDA	20/09/2011	26/02/2012	
	Emmaus	20/09/2011	26/02/2012	
	Sekameng	20/09/2011	26/02/2012	
	Tsepo	20/09/2011	26/02/2012	
	Hermitage	20/09/2011	26/02/2012	
	Tsatsane	20/09/2011	26/02/2012	
	Marakabei	25/11/2011	30/04/2012	
	Thabana Morena	25/11/2011	30/04/2012	
	Samaria	25/11/2011	30/04/2012	
	Mohalinyane	25/11/2011	30/04/2012	
	Sekake	25/11/2011	30/04/2012	
	Dili-dili	25/11/2011	30/04/2012	
LOTS 1,3,4				
	Site Name	Approx Working Days	Anticipated Start Date	Anticipated End Date
	Mapholaneng Clinic - Control HC's	110 days	7-Oct-11	12-Apr-12
	Molikailiko Clinic - Control HC's	110 days	7-Oct-11	27-Mar-12
	Malefiloane Clinic - General HC's	110 days	7-Oct-11	27-Mar-12
	Likalaneng Clinic - General HC's	110 days	7-Oct-11	27-Mar-12
	Popa Clinic - Control HC's	110 days	7-Oct-11	27-Mar-12
	Sepinare Clinic - Control HC's	110 days	7-Oct-11	27-Mar-12
	Katse Clinic - Control HC's	110 days	7-Oct-11	12-Apr-12
	Seshote Clinic - General HC's	110 days	7-Oct-11	12-Apr-12
	Khohlo Ntso Clinic - General HC's	110 days	7-Oct-11	12-Apr-12
	Melikane Clinic - General HC's	110 days	7-Oct-11	12-Apr-12
	Mohlapiso Clinic - General HC's	110 days	7-Oct-11	12-Apr-12
	St Francis Clinic - General HC's	110 days	7-Oct-11	27-Mar-12
	Christ the King Clinic - General HC's	110 days	7-Oct-11	27-Mar-12
	Holy Cross Clinic - General HC's	110 days	7-Oct-11	27-Mar-12
	Maqokho Clinic - General HC's	110 days	7-Oct-11	12-Apr-12
	St Gabriel Clinic - General HC's	110 days	7-Oct-11	27-Mar-12
	Phamong Clinic - General HC's	110 days	7-Oct-11	27-Mar-12
	Liphiring Clinic - General HC's	110 days	7-Oct-11	12-Apr-12
	Ha Tlali Clinic - General HC's	110 days	7-Oct-11	12-Apr-12
	St Rodrigue Clinic - General HC's	110 days	7-Oct-11	12-Apr-12
	Kena Clinic - General HC's	110 days	7-Oct-11	12-Apr-12
	Ha Seng Clinic - General HC's	110 days	20-Oct-11	9-Apr-12
	St Benedict Clinic - General HC's	110 days	20-Oct-11	25-Apr-12
	St Barnard Clinic - General HC's	110 days	20-Oct-11	25-Apr-12
	Nazareth Clinic - General HC's	110 days	20-Oct-11	25-Apr-12
	Thaba Bosiu Clinic - Control HC's	110 days	20-Oct-11	25-Apr-12
	Little Flower Clinic - Control HC's	110 days	20-Oct-11	25-Apr-12
	St Magdalena Clinic - Control HC's	110 days	20-Oct-11	25-Apr-12
	Koali Clinic - Control HC's	110 days	3-Nov-11	23-Apr-12
	Good Shepard Clinic - General HC's	110 days	3-Nov-11	9-May-12
	Bethany Clinic - General HC's	110 days	3-Nov-11	9-May-12
	Boiketsiso Clinic - General HC's	110 days	3-Nov-11	9-May-12
	Qholaqhoe Clinic - General HC's	110 days	3-Nov-11	23-Apr-12
	Khatibe Ngoajane Clinic - General	110 days	3-Nov-11	9-May-12

Completions By December 2012				
HEALTH CENTRES				
LOTS 2				
	Facility	Adjusted anticipated start date	Adjusted anticipated end date	
	St Leonard	14/04/2012	01/09/2012	
	St Peters	14/04/2012	01/09/2012	
	Linakeng	14/04/2012	01/09/2012	
	Villa Maria	14/04/2012	01/09/2012	
	Mphaki	14/04/2012	01/09/2012	
LOTS 1,3,4				
	Site Name	Approx Working Days	Anticipated Start Date	Anticipated End Date
	St Peters Clinic - General HC's	110 days	13-Apr-12	12-Sep-12
	Tsime Clinic - General HC's	110 days	13-Apr-12	12-Sep-12
	Muela Clinic - General HC's	110 days	13-Apr-12	12-Sep-12
	St Monica's Clinic - Control HC's	110 days	13-Apr-12	12-Sep-12
	Sion Clinic - Control HC's	110 days	13-Apr-12	12-Sep-12
	Matlameng Clinic - Control HC's	110 days	13-Apr-12	12-Sep-12
	Pont Main Clinic - Control HC's	110 days	13-Apr-12	12-Sep-12
	Kolo Clinic - General HC's	110 days	13-Apr-12	12-Sep-12
	Mofoka Clinic - General HC's	110 days	13-Apr-12	12-Sep-12
	Matsieng Clinic - General HC's	110 days	13-Apr-12	12-Sep-12
	St Bernabas Clinic - General HC's	110 days	13-Apr-12	12-Sep-12
	Matukeng Clinic - General HC's	110 days	13-Apr-12	12-Sep-12
	Ha Paki Clinic - General HC's	110 days	13-Apr-12	12-Sep-12
	Motsekuoa Clinic - General HC's	110 days	13-Apr-12	12-Sep-12

D. Lesotho: Health Centers for Internet Connectivity

Record	Health Center	District	District No	Ecoregion	Owner	Donor	Activity	Facility Type	Longitude	Latitude
1	Auray	Thaba Tseka	K08	Mountains	CHAL	MCC	Renovation	Clinic	28.237	-29.578
77	Holy Family - Maqhaka	Berea	D12	Lowlands	CHAL	MCC	Renovation	Clinic	27.685	-29.1
86	Katse	Leribe	K10	Mountains	GoL	MCC	Renovation	Clinic	28.5	-29.133
109	Khubetsoana	Berea	D02	Lowlands	GoL	MCC	Renovation	Clinic	27.517	-29.283
114	Koali	Berea	D07	Lowlands	GoL	MCC	Renovation	Clinic	27.772	-29.208
127	Kolojane	Berea	D05	Lowlands	Red Cross	MCC	Renovation	Clinic	28.042	-28.998
132	Ldf	Maseru	A10	Lowlands	GoL	MCC	Renovation	Clinic	27.6	-29.2
180	Linakeng (Thaba Tseka)	Thaba Tseka	K05	Mountains	GoL	MCC	Renovation	Clinic	28.785	-29.532
205	Little Flower	Berea	C17	Lowlands	CHAL	MCC	Renovation	Clinic	27.74	-29.062
252	Mapholaneng	Mokhotlong	J09	Mountains	Red Cross	MCC	Renovation	Clinic	28.863	-29.197
279	Maryland	Leribe	C23	Lowlands	CHAL	MCC	Renovation	Clinic	28.105	-28.795
305	Matlameng	Leribe	C06	Foothills	GoL	MCC	Renovation	Clinic	28.285	-28.973
355	Molikaliko	Mokhotlong	J05	Mountains	GoL	MCC	Renovation	Clinic	29	-29
367	Mositi	Leribe	C15	Mountains	CHAL	MCC	Renovation	Clinic	28.7	-29.087
373	Motete	Butha-Buthe	B02	Mountains	GoL	MCC	New Construction	Clinic	28.592	-28.963
437	Peka	Leribe	C01	Lowlands	GoL	MCC	New Construction	Clinic	27.8	-29
447	Pilot	Berea	D06	Lowlands	GoL	MCC	Renovation	Clinic	27.861	-29.214
451	Pontmain	Leribe	C19	Lowlands	CHAL	MCC	Renovation	Clinic	28.213	-28.965
456	Popa	Thaba Tseka	K15	Mountains	CHAL	MCC	Renovation	Clinic	28.228	-29.683
474	Ramabanta	Maseru	A18	Foothills	CHAL	MCC	Renovation	Clinic	27.783	-29.617
523	Sepinare	Leribe	C10	Mountains	GoL	MCC	New Construction	Clinic	28.467	-29.3
530	Sion	Berea	D15	Lowlands	CHAL	MCC	New Construction	Clinic	27.955	-29.105
555	St David	Berea	D16	Lowlands	CHAL	MCC	Renovation	Clinic	27.817	-29.095
559	St Denis	Leribe	C18	Lowlands	CHAL	MCC	Renovation	Clinic	28.302	-28.865
581	St Magdalena	Berea	D09	Lowlands	CHAL	MCC	Renovation	Clinic	27.85	-29.25
593	St Martin	Mokhotlong	J08	Mountains	CHAL	MCC	Renovation	Clinic	28.248	-29.278
601	St Monicas	Leribe	C20	Lowlands	CHAL	MCC	Renovation	Clinic	27.95	-28.883
605	St Paul	Butha-Buthe	B07	Lowlands	CHAL	MCC	Renovation	Clinic	28.258	-28.777
637	Thaba Bosiu	Maseru	A16	Lowlands	Red Cross	MCC	Renovation	Clinic	27.667	-29.333
648	Thaba Tseka	Thaba Tseka	E05	Lowlands	GoL	MCC	Renovation	Clinic	28.608	-29.523
15	Dilli Dilli	Quthing	G02	Foothills	GoL	MCC	Renovation	Clinic	27.6	-30
48	Ha Makoe	Quthing	G04	Mountains	GoL	MCC	Renovation	Clinic	28.058	-30.278
69	Hermitage	Qacha's Nek	H08	Mountains	CHAL	MCC	Renovation	Clinic	28.643	-30.093
143	Lecop	Mafeteng	E03	Lowlands	GoL	MCC	Renovation	Clinic	27.248	-29.828
176	Linakeng (Butha-Buthe)	Butha-Buthe	K05	Lowlands	GoL	MCC	Renovation	Clinic	28.365	-28.782
196	Lithipeng	Mohale's Hoek	F05	Lowlands	GoL	MCC	Renovation	Clinic	27.332	-30.137
200	Litsoeneng	Mafeteng	E01	Lowlands	GoL	MCC	Renovation	Clinic	27.067	-29.65
296	Matebeng	Qacha's Nek	H05	Mountains	GoL	MCC	Renovation	Clinic	28.817	-29.817
335	Mofumahali Rosari	Mohale's Hoek	F13	Lowlands	CHAL	MCC	Renovation	Clinic	27.33	-30.14
340	Mohalinyane	Mohale's Hoek	F01	Lowlands	GoL	MCC	Renovation	Clinic	27.337	-30.118
359	Mootsinyane	Mohale's Hoek	F04	Foothills	GoL	MCC	Renovation	Clinic	27.558	-30.175
363	Morifi	Mohale's Hoek	F03	Lowlands	GoL	MCC	Renovation	Clinic	27.415	-30.258
385	Mount Olivet	Mafeteng	E09	Lowlands	CHAL	MCC	Renovation	Clinic	27.383	-29.867
390	Mount Tabor	Mafeteng	E17	Foothills	CHAL	MCC	Renovation	Clinic	27.433	-29.983
395	Mphaki	Quthing	G06	Mountains	GoL	MCC	Renovation	Clinic	28.13	-30.184
482	Rankakala	Qacha's Nek	H02	Mountains	GoL	MCC	Renovation	Clinic	28.805	-30.052
499	Samaria	Mafeteng	E08	Lowlands	CHAL	MCC	Renovation	Clinic	27.283	-29.717
513	Sekake	Qacha's Nek	H10	Mountains	CHAL	MCC	Renovation	Clinic	28.355	-30.048
517	Sekameng	Mafeteng	E04	Lowlands	GoL	MCC	Renovation	Clinic	27.25	-29.567
597	St Matthews	Quthing	G08	Sengu River Valley	CHAL	MCC	Renovation	Clinic	27.873	-30.273
613	St Peter's moteng	Butha-Buthe	B09	Lowlands	CHAL	MCC	Renovation	Clinic	28.468	-28.748
651	Thaba Tsoeu	Mafeteng	E06	Lowlands	GoL	MCC	Renovation	Clinic	27.417	-29.917
655	Thabana Morena	Mafeteng	E05	Mountains	GoL	MCC	Renovation	Clinic	27.4	-29.767
662	Thamae	Maseru	A09	Lowlands	GoL	MCC	Renovation	Clinic	27.5	-29.317
669	Tsakholo	Mafeteng	E02	Lowlands	GoL	MCC	Renovation	Clinic	27.15	-29.633
673	Tsatsane	Quthing	G03	Mountains	GoL	MCC	Renovation	Clinic	27.967	-30.403
677	Tsepo	Mohale's Hoek	F11	Foothills	CHAL	MCC	Renovation	Clinic	27.482	-30.102
685	Villa Maria	Quthing	G07	Sengu River Valley	CHAL	MCC	Renovation	Clinic	27.665	-30.402
689	St Leonard	Maseru	A01	Mountains	CHAL	MCC	Renovation	Clinic	28.05505	-29.83698
4	Bethany	Berea	D10	Lowlands	CHAL	MCC	Renovation	Clinic	27.717	-29.283
11	Boiketsiso	Butha-Buthe	B05	Lowlands	GoL	MCC	Renovation	Clinic	28.603	-28.618
19	Domiciliary	Maseru	A11	Lowlands	GoL	MCC	Renovation	Clinic	27.9	-29.1
26	Emmanuel	Leribe	C25	Lowlands	CHAL	MCC	Renovation	Clinic	28.158	-28.807
37	Fobane	Leribe	C21	Lowlands	CHAL	MCC	Renovation	Clinic	27.883	-29.033
42	Good Shephard	Berea	D01	Lowlands	CHAL	MCC	Renovation	Clinic	27.65	-29.283
53	Ha Palama	Leribe	C12	Mountains	GoL	MCC	Renovation	Clinic	28.617	-29.167

Record	Health Center	District	District No	Ecoregion	Owner	Donor	Activity	Facility Type	Longitude	Latitude
57	Ha Seetsa	Leribe	C05	Lowlands	GoL	MCC	Renovation	Clinic	28.2	-28.915
82	Immaculate Conception	Berea	D03	Lowlands	CHAL	MCC	Renovation	Clinic	27.937	-29.045
94	Khabo	Leribe	C07	Lowlands	GoL	MCC	Renovation	Clinic	28.25	-28.852
104	Khatibe Ngoajane	Butha-Buthe	B04	Lowlands	GoL	MCC	Renovation	Clinic	28.462	-28.678
108	Khohlo Ntso	Thaba Tseka	K12	Mountains	GoL	MCC	Renovation	Clinic	28.501	-29.377
147	Lejone	Leribe	E03	Mountains	GoL	MCC	Renovation	Clinic	28.483	-29.083
151	Lephoi	Thaba Tseka	K11	Mountains	CHAL	MCC	Renovation	Clinic	28.427	-29.712
157	Libibing	Mokhotlong	J03	Mountains	GoL	MCC	Renovation	Clinic	28.992	-29.373
184	Linotsing	Leribe	C03	Lowlands	GoL	MCC	Renovation	Clinic	28.017	-28.933
192	Liphiring	Mohale's Hoek	F02	Sengu River Valley	GoL	MCC	Renovation	Clinic	27.695	-30.312
220	Mahlatsa	Berea	D04	Lowlands	GoL	MCC	New Construction	Clinic	27.945	-29.175
226	Mahobong	Leribe	C04	Lowlands	GoL	MCC	Renovation	Clinic	28.153	-28.93
234	Mahobong Rcc	Leribe	C22	Lowlands	CHAL	MCC	Renovation	Clinic	28.158	-28.935
243	Malefiloane	Mafeteng	E07	Mountains	GoL	MCC	Renovation	Clinic	29.177	-29.345
248	Mapheleng	Berea	D11	Foothills	CHAL	MCC	Renovation	Clinic	28.072	-29.183
257	Maputsoe Filter	Leribe	C02	Lowlands	GoL	MCC	Renovation	Clinic	28	-29
265	Maputsoe Sda	Leribe	C09	Lowlands	CHAL	MCC	Renovation	Clinic	27.9	-29
317	Matukeng	Maseru	A12	Lowlands	CHAL	MCC	Renovation	Clinic	27.467	-29.417
381	Mount Martre	Thaba Tseka	K13	Mountains	CHAL	MCC	Renovation	Clinic	28.377	-29.75
399	Mpharane	Mohale's Hoek	F06	Foothills	GoL	MCC	Renovation	Clinic	27.577	-30
406	Muela	Butha-Buthe	B03	Foothills	GoL	MCC	Renovation	Clinic	28.453	-28.773
426	Ntloana Tsoana	Berea	D14	Lowlands	CHAL	MCC	Renovation	Clinic	28	-29
460	Qholaghoie	Butha-Buthe	B06	Lowlands	GoL	MCC	Renovation	Clinic	28.448	-28.645
478	Rampai	Butha-Buthe	B10	Mountains	GoL	MCC	Renovation	Clinic	28.537	-29.015
504	Sebetia	Berea	D08	Foothills	CHAL	MCC	Renovation	Clinic	28.09	-29.128
526	Seshote	Leribe	C11	Mountains	GoL	MCC	Renovation	Clinic	28.552	-29.272
537	St Anne	Leribe	C16	Lowlands	CHAL	MCC	Renovation	Clinic	27.863	-28.982
573	St James	Quthing	G01	Mountains	CHAL	MCC	Renovation	Clinic	29.02	-29.35
577	St Leo	Maseru	A14	Mountains	CHAL	MCC	Renovation	Clinic	28.5	-29.3
588	St Margaret	Leribe	C14	Lowlands	CHAL	MCC	Renovation	Clinic	28.125	-28.855
623	St Rose	Leribe	C24	Lowlands	CHAL	MCC	Renovation	Clinic	27.785	-28.968
627	St Theresa	Leribe	C24	Lowlands	CHAL	MCC	Renovation	Clinic	28.003	-29.025
632	St Theresa Mashai	Thaba Tseka	K16	Sengu River Valley	CHAL	MCC	Renovation	Clinic	28.797	-29.615
641	Thaba Phatsoa	Leribe	C13	Lowlands	GoL	MCC	Renovation	Clinic	28.14	-28.988
681	Tsime	Butha-Buthe	B08	Lowlands	GoL	MCC	Renovation	Clinic	28.4	-28.75
33	Emmaus	Mafeteng	E12	Foothills	CHAL	MCC	Renovation	Clinic	27.545	-29.753
52	Ha Mokoto	Thaba Tseka	K02	Sengu River Valley	GoL	MCC	Renovation	Clinic	28.712	-29.695
61	Ha Seng	Maseru	A04	Mountains	GoL	MCC	Renovation	Clinic	28.137	-29.753
65	Ha Tlali	Maseru	A03	Foothills	GoL	MCC	Renovation	Clinic	27.767	-29.517
73	Holy Cross	Mohale's Hoek	F12	Sengu River Valley	CHAL	MCC	Renovation	Clinic	27.547	-30.342
90	Kena	Mafeteng	E14	Foothills	Red Cross	MCC	Renovation	Clinic	27.688	-29.72
123	Kolo	Mafeteng	E11	Lowlands	CHAL	MCC	Renovation	Clinic	27.317	-29.583
161	Likalaneng	Maseru	A05	Mountains	GoL	MCC	Renovation	Clinic	28.035	-29.472
172	Linakaneng	Maseru	J02	Mountains	GoL	MCC	Renovation	Clinic	28.928	-29.483
209	Loretto	Maseru	A07	Lowlands	CHAL	MCC	Renovation	Clinic	27.483	-29.333
238	Malea Lea	Mafeteng	E07	Foothills	GoL	MCC	Renovation	Clinic	27.595	-29.828
269	Maqokho	Quthing	G05	Lowlands	GoL	MCC	Renovation	Clinic	27.965	-29
273	Marakabei	Maseru	A13	Mountains	CHAL	MCC	Renovation	Clinic	28.143	-29.543
283	Masemouse	Mafeteng	E10	Sengu River Valley	CHAL	MCC	Renovation	Clinic	27.648	-30.5
288	Maseru Sda	Maseru	A08	Lowlands	CHAL	MCC	Renovation	Clinic	27.67	-29.1
300	Matellile	Mafeteng	E16	Foothills	CHAL	MCC	Renovation	Clinic	27.503	-29.81
309	Matsieng	Maseru	A02	Foothills	GoL	MSF	Renovation	Clinic	27.6	-29.7
321	Melikane	Qacha's Nek	H03	Mountains	GoL	MCC	Renovation	Clinic	28.742	-29.967
326	Moeketsane	Mokhotlong	J01	Mountains	GoL	MCC	Renovation	Clinic	28.877	-29.433
330	Mofoka	Maseru	A06	Lowlands	CHAL	MSF	Renovation	Clinic	27.602	-29.506
344	Mohlanapeng	Thaba Tseka	K14	Mountains	CHAL	MCC	Renovation	Clinic	28.667	-29.597
351	Mohlapiso	Qacha's Nek	H01	Sengu River Valley	GoL	MCC	Renovation	Clinic	28.608	-30.04
376	Motsekuoa	Mafeteng	E15	Lowlands	CHAL	MSF	Renovation	Clinic	27.417	-29.683
410	Nazareth	Maseru	A15	Lowlands	CHAL	MCC	Renovation	Clinic	27.8	-29.383
430	Paki	Maseru	A21	Lowlands	CHAL	MCC	Renovation	Clinic	27.55	-29.417
443	Phamong	Mohale's Hoek	F07	Sengu River Valley	GoL	MCC	Renovation	Clinic	27.805	-30.257
486	Ribaneng	Mafeteng	E13	Foothills	CHAL	MSF	Renovation	Clinic	27.643	-29.868
491	Sacred Heart Christ The King	Qacha's Nek	H09	Mountains	CHAL	MCC	Renovation	Clinic	28.298	-30.028
508	Sehlabathebe	Qacha's Nek	H06	Mountains	GoL	MCC	Renovation	Clinic	29.037	-29.923
512	Sehong Hong	Thaba Tseka	K03	Sengu River Valley	GoL	MCC	Renovation	Clinic	28.77	-29.725
533	St Andrews	Mafeteng	E18	Foothills	CHAL	MSF	Renovation	Clinic	27.643	-29.807
542	St Barnabas	Maseru	A20	Lowlands	CHAL	MSF	Renovation	Clinic	27.45	-29.567
547	St Benedict	Maseru	A17	Foothills	CHAL	MCC	Renovation	Clinic	27.867	-29.567
551	St Bernard	Maseru	A19	Foothills	CHAL	MCC	Renovation	Clinic	27.867	-29.483
565	St Francis	Qacha's Nek	H07	Mountains	CHAL	MCC	Renovation	Clinic	28.72	-30.042
569	St Gabriel	Quthing	G01	Sengu River Valley	CHAL	MCC	Renovation	Clinic	27.845	-30.358
609	St Peter Claver	Maseru	A22	Foothills	CHAL	MSF	Renovation	Clinic	27.383	-29.55
619	St Rodrigue	Maseru	A23	Foothills	CHAL	MSF	Renovation	Clinic	27.685	-29.678